Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO
Consolidated Application complete:
  1. the CoC Application, and
 2. the CoC Priority Listing.

  The CoC Special NOFO page provides HUD-approved resources to assist you in completing
the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 - 24 CFR part 578
 - Special NOFO CoC Application Navigational Guide
 - Section 3 Resources
 - Frequently Asked Questions

  As the Collaborative Applicant, you are responsible for reviewing the following:
  1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and
program requirements.
  2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for
Collaborative Applicants which provide additional information and guidance for completing the
application.
  3. All information provided to ensure it is correct and current.
  4. Responses provided by project applicants in their Project Applications.
  5. The application to ensure all documentation, including attachment are provided.

  CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated
Application
- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated
Application on behalf of your CoC.
  - 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the
Consolidated Application into e-snaps.

  Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your
responses to correspond with multi-element questions using the same numbers in the question.
This will help you organize your responses to ensure they are complete and help us to review
and score your responses.

  Attachments
 Questions requiring attachments to receive points state, "You must upload the [Specific
Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents
responsive to the questions posed–including other material slows down the review process,
which ultimately slows down the funding process. Include a cover page with the attachment
name.
- Attachments must match the questions they are associated with–if we do not award points for
evidence you upload and associate with the wrong question, this is not a valid reason for you to
appeal HUD's funding determination.
 - We must be able to read the date and time on attachments requiring system-generated dates
and times, (e.g., a screenshot displaying the time and date of the public posting using your
desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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 - 24 CFR part 578
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1A-1. CoC Name and Number: FL-512 - St. Johns County CoC

1A-2. Collaborative Applicant Name: Flagler Hospital, Inc.

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Flagler Hospital, Inc.

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	No

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	09/06/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	No
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/05/2022

1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website–which included: 1. the CoC Application, and 2. Priority Listings.	10/18/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2A-1.	Reduction in the Number of First Time Homeless–Risk Factors.	
	Special NOFO Section VII.B.2.b.	

	Describe in the field below:
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,500 characters)

1.The CoC used information gained from survey responses during the PIT Count, from universal intake applications, and from HMIS data to determine trends and risk factors for becoming homeless within our community. These main factors identified in last year's analysis included: loss of income, or some sort of crisis having taken place in their lives, such as a medical emergency, death, or other traumatic event. The same was found this year. The data committee looked into these risks further and found that a large number of new individuals had a current or past history with mental illness.

2.Current strategies in place to address risk factors are to recognize the risk factors of individuals and families during intake, and provide the appropriate referrals for concrete services such as applications for SSI/insurance, rental assistance and stabilization services, prescription assistance, assistance in obtaining identification, health services, and other needs; as well as wrap-around case management tailored to their specific needs.

3.The Lead Agency, with the support of the CoC HMIS/Coordinated Entry Committee, is responsible for oversight and training agencies regarding risk factors for first-time homeless.

2A-2.	Length of Time Homeless–Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	

	Describe in the field below:
1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;

2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1.The CoC's Coordinated Entry process and service providers work diligently to reduce lengths of time individuals and families remain homelessness by employing universal diversion and triage strategies throughout the CoC, prioritizing those individuals experiencing homelessness for the longest length of time, and attempts to secure permanent housing for those individuals as quickly as possible. To accomplish these tasks, the CoC employs strategies such as: collaborating with homeless shelters, the hospital, the street outreach team and rapid re-housing programs as well as unique, specific service agencies outside of the CoC, who have funding available to re-home individuals and families. Seeking housing solutions, CoC Lead Agency staff also participate in the St. Johns County Affordable Housing Advisory Committee to address the lack of affordable housing in the county. Additionally, a Housing Navigator is employed to engage landlords, increase housing stock and create easier access to these affordable housing options.

2.To identify those with the longest length of time homeless, the CoC uses a universal intake, standardized assessment, and a tracking system for coordinated entry which then provide a vulnerability score and length of time in crisis system for individuals experiencing homelessness for the prioritization process.

3.The CoC Lead Agency is ultimately responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless. However, the CoC Strategic Planning Committee provides oversight to the CoC on strategy, the Coordinated Entry Committee provides oversight of prioritization and HMIS/Data Committee provides analysis of the data measures and outcomes. Each of these committees are dedicated to ensure that the system of care is operating efficiently and effectively so that homelessness is rare, brief and one time.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
	Special NOFO Section VII.B.2.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1.The CoC's strategy to increase the rate of households exiting to permanent housing is multifaceted. One major challenge has been the lack of availability of affordable housing in the community. CoC Lead Agency staff participate in the St. Johns County Affordable Housing Advisory Committee, whose members have been working with the local government to address issues preventing the development of this housing locally. Additionally, the CoC utilizes a Housing Navigator to help access affordable housing and build local housing stock, including outreach to private landlords and property managers. The CoC uses a Housing First strategy to ensure that all service providers are focused on permanent housing as a destination. Building strong, trusting relationships between service providers and local landlords has also proven to be a beneficial component in the pursuit of successful program exits to permanent housing destinations. The CoC has strived to increase landlord relationships and education regarding wraparound care providers facilitate as well as the needs of those we serve. Most landlords have positive experiences working with program participants and maintaining those relationships with landlords and property managers ensures successful, permanent housing placements and retainment.
2.Critical to strategies for both obtaining and retaining permanent housing is case management and landlord relationships. The CoC has provided multiple training opportunities on various aspects of case management and will continue to focus efforts on ensuring that agencies providing services are also addressing the case management needs of their clients. In addition to these efforts, the CoC also has continued to grow landlord relationships for permanent housing destinations between short term programs as well as with permanent housing projects, to further move-on strategies to allow for other receipts to obtain services and placement from these projects. These relationships benefit placement as well as retainment in permanent housing destinations, as landlords are aware of services in the community as well as the central contact person for any concerns.

2A-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	

	Describe in the field below:
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1.Individuals and families who return to homelessness are determined by reporting from HMIS. This data is also included in the By Name List that is used with Coordinated Entry.

2.Agencies have implemented diversion and prevention strategies to find other options and keep those who are at risk of losing housing in their current location and divert them from returning to homelessness. Case management is a critical piece of successful housing placement. With strong case management and wrap around services, we are able to help clients achieve self-sufficiency and reduce returns to homelessness. Case management is paramount to ensuring homelessness is rare, brief and one time. The CoC has provided multiple training opportunities on various aspects of case management and will continue to focus efforts on ensuring that agencies providing services are also addressing the case management needs of their clients.

3.The CoC Lead Agency is responsible for overseeing the CoC's strategy to reduce the rate that individuals and persons in families return to homelessness. However, the Strategic Planning Committee provides oversight to the CoC on strategy and the HMIS/Data Committee provides analysis of the data measures and outcomes.

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	the strategy your CoC has implemented to increase employment cash sources;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1.The CoC's strategy to increase employment is to create partnerships with businesses, education, and provider agencies. Critical to strategies for increasing employment income is case management. The CoC has provided multiple training opportunities on various aspects of case management skills and will continue to focus efforts on ensuring that agencies providing services are also addressing the needs of their clients. Case plans are focused on housing needs and any barriers to self-sufficiency including income and employment. The CoC also regularly recruits businesses to join the general membership and efforts of serving those experiencing homelessness. The CoC also has several employment assistance programs as members, and offering services to clients interested.

2.The CoC and CoC member agencies work with various employment centers including CareerSource, First Coast Technical College, Northeast Community Action Agency, Communities in Schools, Goodwill, Operation New Hope, and Labor Finders, many of whom participate in CoC meetings regularly and offer their services to agencies and clients. Care Connect +, an organization providing resource navigation, acts as a connector and is available to assist clients and agencies to find appropriate, available resources. Care Connect + is partnered with all of the CoC member agencies and extends to those who are not part of the CoC. Care Connect + provides a network of providers that are accessible to any CoC member organization. This network is utilized to connect clients to agencies that assist with employment like Career Source. Care Connect + is located in the same office as the Lead Agency staff at Flagler Hospital. CoC member organizations have direct agreements with staffing agencies to hire those residing in an emergency shelter or transitional housing. Additionally, many CoC provider agencies have offered programs in partnership with local colleges, churches, and community groups, such as sewing classes, business skills, resume writing and interview skills.

3.The CoC Lead Agency is responsible for overseeing the CoC's strategy to increase income from employment.

	2A-5a.	Increasing Non-employment Cash Income–Strategy. (All Applicants)	
		Special NOFO Section VII.B.2.f.	

		Describe in the field below:	
	1.	the strategy your CoC has implemented to increase non-employment cash income;	
	2.	your CoC's strategy to increase access to non-employment cash sources; and	
	3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1.The CoC's strategy to increase non-employment cash income is to connect clients with benefits such as TANF, SSI, SSDI and SNAP benefits through effective case management. The CoC homeless service providers serve as Department of Children and Families (DCF) Access Florida Community partners, providing access to public assistance services that promote self-sufficiency, such as SNAP, Medicaid and TANF. Additionally, St. Johns County Health and Human Services, a CoC member agency, employs a SOAR Processor who assists clients with SSI/SSDI applications.

2. The CoC's strategy to increase access to nonemployment cash income includes training, advertisement of assistance, and staff with this focus present in the CoC. The CoC trains provider staff on assisting clients with applying and obtaining benefits, such as SNAP, Unemployment, TANF, or SSI/SSDI, to increase access points for this assistance in the geographic area. To further being able to assist with this process for clients, our homeless service provider agencies provide office space for a DCF representative to come in person twice per week to directly assist clients with obtaining benefits. The CoC has also implemented a SOAR Processor attending biweekly case conferencing and being present at two different service providers weekly to assist in increasing access to this resource for clients.

3.The Lead Agency is responsible for overseeing strategy related to non-employment cash income and mainstream benefits.

2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

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2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	

	In the chart below for the period from May 1, 2021 to April 30, 2022:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	No	No
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	No
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	No	No	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	Yes	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	No	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	No	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	No
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	No
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	No	No	No
24.	Organizations led by and serving people with disabilities	No	No	No
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Nonexistent	No	No
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	No
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

	2B-2.	Open Invitation for New Members. (All Applicants)	
		Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

		Describe in the field below how your CoC:
	1.	communicated the invitation process annually to solicit new members to join the CoC;
	2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
	3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
	4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1.The Membership Committee focuses on identifying and creating partnerships with businesses, nonprofits, faith-based, and organizations that have an interest in preventing or ending homelessness continuously throughout the year. The Committee recruits, engages and personally invites interested organizations and individuals to attend the monthly CoC and committee meetings. The Lead Agency attends meetings and special events on behalf of the CoC, where CoC information is presented/distributed, several times a month. The CoC is also active on a public Facebook page that is available for interested parties to learn more and ask questions regarding the CoC and homeless initiatives. Meetings are publicized on the Facebook and website.

2.The CoC ensures effective communication with individuals with disabilities by ensuring all documents are available electronically. Since the meetings have been held with the option to attend virtually, subtitles and recordings have been made available. Meeting minutes are also distributed to attendees.

3.The Membership Committee focuses on engagement with individuals from targeted areas such as individuals with lived experience and organizations that serve culturally specific communities experiencing homelessness. The committee meets monthly to discuss current representation and potential members to engage to ensure meaningful representation. Committee members look within their own networks to engage contacts who can expand the work to end homelessness. The CoC recently established a Youth Advisory Board comprised of youth that are currently, or have lived experience of homelessness. Case managers that have built a strong rapport with youth experiencing homelessness sought out current and former clients to gauge interest in YAB participation. YAB members act as liaisons to incorporate more participation from other youth with lived experience into our CoC efforts.

4. The Membership Committee is in the process of identifying local agencies that focus on serving culturally specific populations experiencing homelessness in the hopes of inviting those entities to attend our General Membership meetings, as well as present education opportunities to those entities regarding the CoC, and educational opportunities for the CoC to become familiarized with those targeted services. The CoC recognizes the significance of developing these specific partnerships and is strategizing the quickest and most appropriate ways to establish them.

| | 2B-3. | CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants) | |
| | | Special NOFO Section VII.B.3.a.(3) | |

		Describe in the field below how your CoC:
	1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
	2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
	3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1.The Strategic Plan outlines several strategies for soliciting and considering opinions from varying parties interested in homelessness issues, most of which focus on connecting potential members to the CoC meetings and Committees. To accomplish this, the CoC's Membership and Outreach Committee focuses on identifying and creating partnerships with businesses, education, nonprofits, faith-based, and other organizations that have an interest in preventing or ending homelessness. The Committee invites interested organizations and individuals to attend the monthly CoC meetings, committee meetings, and other special events. The CoC general membership meetings also solicit public comment from attendees to encourage an open forum on homeless issues. The CoC meetings are structured to encourage dialogue. Meetings are focused on participating agencies with presentations and educational opportunities that are also offered.

2.The CoC Lead Agency and Board Members attend meetings and special events on behalf of the CoC, where CoC information including how to get involved like (ie meeting times and contact information), is presented and/or distributed. Lead agency staff and board members are active participants and advocates in any meetings related to homelessness and housing within St. Johns County. The CoC is also active on social media, with a public Facebook page that is available for interested parties to learn more, find meeting information and ask questions regarding the CoC and homelessness initiatives.

3.The Strategic Plan was drafted by the CoC Membership and Governance Board to establish priorities, strategies, goals and action steps for preventing and ending homelessness in St. Johns County. The plan represents a collaborative effort from many stakeholders including providers, local government, veteran organizations, United Way, community volunteers, the school district, behavioral health providers, and other community stakeholders who all have a vested interest in ending homelessness. The plan has directed the work of the CoC and continues to do so.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
	Special NOFO Section VII.B.3.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

1.The CoC keeps the public aware of funding opportunities through social media, CoC membership meetings, postings on the CoC website and via email to all committee and subcommittee attendees. The competition information was distributed and discussed through both email and at the monthly General Membership Meeting, with guidance to the CoC website, on August 10, 2022.
2. As approved by the Board and General Membership, the CoC launched a community-wide Letter of Intent process on this date, to gauge agency interest in pursuing this grant opportunity. The CoC utilized the Letter of Intent process as a means to identify interest, but not as a means to constrict which entities can and cannot apply for the funding opportunity. On September 7, 2022 an email was distributed to the agencies who submitted letters of intent to the CoC to retrieve grant related documents and instructions from the CoC website for their application process. All grant related documentation and announcements were available to the general public on the official CoC website upon September 6, 2022. The CoC did not prohibit organizations that have not previously received CoC program funding from applying.
3.An email was sent on September 7, 2022, while necessary information was posted on the CoC website on September 6, 2022 announcing the start of the local competition. The CoC website also indicated the beginning of the local competition by posting the grant timeline, available funds, available projects and links to the project score cards. The distributed, official timeline on the CoC website included when project applicants must submit their project applications in e-snaps. Links for instruction and helpful information were posted on the CoC website the same day.
4.The public was notified about how the CoC would determine which project applications would be submitted to HUD for funding through the Scoring Rating & Review Policy and the project score cards. These documents were made available on September 6, 2022 for public review on the CoC website. Competition information was shared at the CoC General Membership meetings, which are open to the public, on August 10, 2022 and September 14, 2022.
5.The CoC ensures effective communication with individuals with disabilities by ensuring all documents distributed during meetings are available electronically. Since the meetings have been held virtually over the last year and a half, subtitles and recordings have been available.

2C. Coordination / Engagement–with Federal, State, Local, Private, and Other Organizations

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2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Nonexistent
13.	Organizations led by and serving people with disabilities	Nonexistent
14.	Private Foundations	Yes
15.	Public Housing Authorities	Nonexistent
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The Collaborative Applicant attends biweekly conference calls with the Florida Department of Children and Families (DCF) Office on Homelessness (ESG recipient) and other CoC Collaborative Applicants within the state of Florida to discuss ongoing homeless-related issues and grants. The Collaborative Applicant also consults with the Office on Homelessness separately to discuss the unique needs of St. Johns County. DCF shares its established priorities and standards with the CoC to aid in the planning and allocation of funds.
2. The Collaborative Applicant monitors ESG sub recipients at least once annually and provides the results to DCF. DCF provides tools to be used for monitoring. Additionally, monthly invoices and outcomes are reported to DCF.
3. The HMIS Lead provides PIT and HIC data to DCF's Office on Homelessness and the St. Johns County Housing and Community Development Division for inclusion in their respective consolidated plans.
4. Collaborative Applicant staff worked collaboratively with the St. Johns County Housing and Community Development Division to provide updates and goals from the CoC Strategic Plan to be incorporated in the Consolidated Plan.

2C-3.	Discharge Planning Coordination. (All Applicants)	
	Special NOFO Section VII.B.3.c.	

	Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.	
1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

	Select yes or no in the chart below to indicate the entities your CoC collaborates with:	
1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

	Describe in the field below:
1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

The CoC collaborates with the local early childhood education agency to ensure that families experiencing homelessness have access to early learning resources and childcare for their children. The CoC also has an MOU in place with the school district, and the district's McKinney-Vento homeless liaison currently sits on the CoC Board, and other CoC committees, and is an active participant in the CoC. The liaison provides valuable information on homeless school children and disseminates this information both at monthly CoC Board and General Membership meetings. Additionally, the CoC works with a variety of other local youth education providers to ensure that the educational needs of families with children are met, regardless of their housing status.

2C-4b.	CoC Collaboration Related to Children and Youth–Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

The CoC has adopted Educational Assurances in its Written Standards as a requirement for all CoC-funded providers to ensure that homeless families and youth are made aware of their educational rights and eligibility for McKinney-Vento education services.

2C-5.	Mainstream Resources–CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

		Mainstream Resource	CoC Provides Annual Training?
	1.	Food Stamps	No
	2.	SSI–Supplemental Security Income	No
	3.	TANF–Temporary Assistance for Needy Families	Yes
	4.	Substance Abuse Programs	Yes
	5.	Employment Assistance Programs	Yes
	6.	Other	Yes

	2C-5a.	Mainstream Resources–CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
		Special NOFO Section VII.B.3.e.	

		Describe in the field below how your CoC:
	1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
	2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
	3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
	4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1.CoC providers are invited to case conferencing and workshops which provide updates and shared collaboration on resources in the community. The larger General Membership meeting encourages dialogue with agency updates and a public forum for agencies to share resources. The Lead Agency distributes program information and training via email and at meetings, on services that may be available and provides a resource list for the community, which includes contact information for all appropriate resources, and is available to the public via the CoC website. This literature is updated semiannually and is also given to law enforcement, community agencies, and individuals to distribute.

2.The Lead Agency is a local hospital. Because of this, staff are a part of the CoC and have tailored services for those we serve. The Lead Agency employs a community social worker to identify vulnerable clients that are hospitalized to assist with access to resources and collaborate with CoC providers on case conferencing. The Lead agency also employs a health insurance navigator, who works with CoC provider agencies. the hospital, and the community to identify individuals lacking coverage and assist with insurance enrollment.

3. The CoC assists staff with the effective use of Medicaid and other benefits by regular promotion of programs that assist with these processes as well as healthcare providers that accept Medicaid clients. This is completed through updates at meetings, case conferencing, and workshops. The Health and Human Services (HHS) office provides office space to DCF weekly to assist clients with obtaining Medicaid, SNAP, TANF, and other benefits. HHS also employs a SOAR processor to assist clients being served by the CoC with SSI/ SSDI applications, which would also include Medicaid enrollment. Also, the hospital/Lead Agency employs a health insurance navigator who assists clients with Medicaid or other low-cost insurance coverage and a community social worker that can assist with referrals to medical providers that accept Medicaid. Project staff are encouraged to reach out to these organizations for questions or assistance with Medicaid use.

4. The CoC has continued to promote SOAR certification for project staff by promoting training information and the need for assistance for clients applying for SSI/SSDI, including having our region's SOAR Processor trainer come speak to the provider staff. This led the county social services department to employ a SOAR processor.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 - 24 CFR part 578
 - Special NOFO CoC Application Navigational Guide
 - Section 3 Resources
 - Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	

If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.	
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?	No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

n/a

4A. Attachments Screen For All Application Questions

		Please read the following guidance to help you successfully upload attachments and get maximum points:
	1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
	2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'
	3.	We prefer that you use PDF files, though other file types are supported–please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
	4.	Attachments must match the questions they are associated with.
	5.	Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.
	6.	If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.
	7.	Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.

Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	Local Competition...	10/14/2022
1B-2. Local Competition Scoring Tool	Yes	Local Competition...	10/14/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	Notification of P...	10/14/2022
1B-3a. Notification of Projects Accepted	Yes	Notification of P...	10/14/2022
1B-4. Special NOFO CoC Consolidated Application	Yes	Special NOFO CoC...	10/18/2022
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No		
P-1a. PHA Commitment	No		
P-3. Healthcare Leveraging Commitment	No		
P-9c. Lived Experience Support Letter	No	Lived Experience ...	10/14/2022
Plan. CoC Plan	Yes	CoC Plan	10/14/2022

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Special NOFO CoC Consolidated Application.

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: CoC Plan

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/14/2022
1B. Project Review, Ranking and Selection	10/14/2022
2A. System Performance	10/14/2022
2B. Coordination and Engagement	10/14/2022
2C. Coordination and Engagement–Con't.	10/14/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/14/2022
4A. Attachments Screen	10/18/2022
Submission Summary	No Input Required

1B-1. Local Competition Announcement

(Local Competition Deadline)
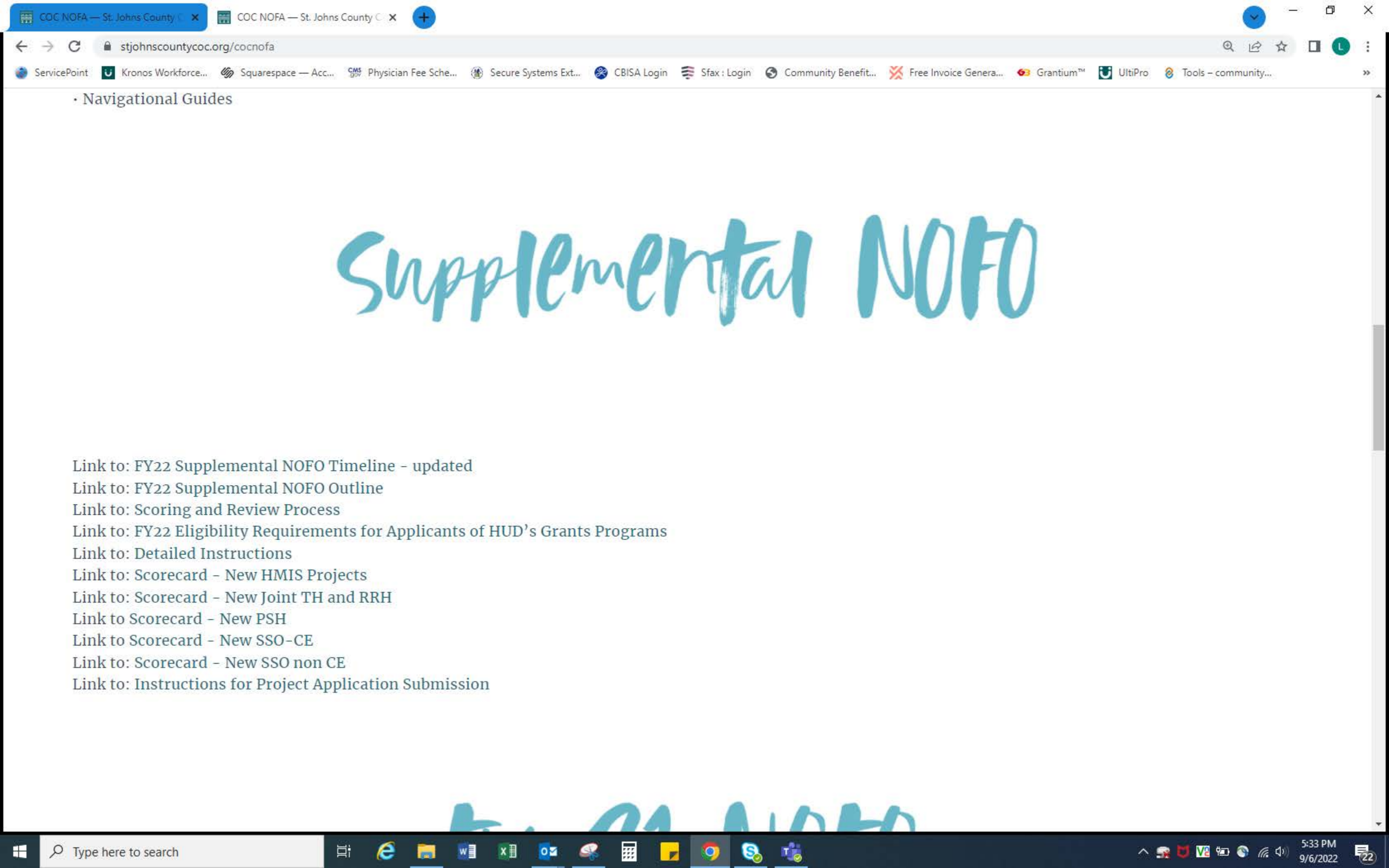
Supplemental NOFO

Link to: FY22 Supplemental NOFO Timeline - updated

Link to: FY22 Supplemental NOFO Outline

Link to: Scoring and Review Process

Link to: FY22 Eligibility Requirements for Applicants of HUD's Grants Programs

Link to: Detailed Instructions

Link to: Scorecard - New HMIS Projects

Link to: Scorecard - New Joint TH and RRH

Link to Scorecard - New PSH

Link to Scorecard - New SSO-CE

Link to: Scorecard - New SSO non CE

Link to: Instructions for Project Application Submission

St. Johns County Continuum of Care — ENDING HOMELESSNESS TOGETHER

FR-6500-N-25S
Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness
Department of Housing and Urban Development

Task	Date
NOFO Released by HUD	WEDNESDAY 6/22/22
General Membership Meeting – funding opportunity planning announcement, LOI process released.	WEDNESDAY 8/10/22
Score card and policy/procedures sent to Board for review	WEDNESDAY 8/31/22
Board feedback/vote on score card/policies/procedures	MONDAY 9/5/22
Local Application Public Release	TUESDAY 9/6/22
Project Applications due to CoC, via esnaps.hud.gov (LOCAL COMPETITION DEADLINE)	**TUESDAY 9/20/22 by 8:00pm**
Scoring and Review Committee application review	WEDNESDAY 9/21/22 – TUESDAY 9/27/22
Scoring and Review Committee meeting to rank project applications and finalize Priority Listing	WEDNESDAY 9/28/22
CoC Board to approve rankings and Priority Listing	MONDAY 10/3/22
Project Applicants notified in writing of application rankings, rejections, reductions. Priority Listing available for distribution and public posting.	WEDNESDAY 10/5/22
CoC Consolidated Application submitted in e-snaps and posted publicly to the CoC website two days prior to the HUD Program Competition deadline.	**TUESDAY 10/18/22 by 8:00pm**
HUD Program Competition Deadline for CoC Consolidated Application and Priority Listing in e-snaps.	**THURSDAY 10/20/22 by 8:00pm**

- **PROJECT APPLICATION:** All project applications are required to be submitted to the CoC (esnaps.hud.gov) no later than 30 days before the consolidated application deadline (9/20/22).

- **NOTIFICATION TO PROJECT APPLICANTS:** The notification of the action (ranking, rejection or reduction) must be sent to all project applicants at least 15-days prior to the HUD consolidated application submission deadline for all project applications submitted to the CoC in the local competition.

- **PUBLIC NOTIFICATION OF RANKED PROJECT APPLICATIONS:** The notification of action that all project applicants who submitted project applications in the local CoC competition are notified at least 15-days prior to the HUD consolidated application submission deadline, this notification includes the ranked positions of the project applications. This notification will be posted publicly, as well as sent via email to individual project applicants.

- **PUBLIC POSTING OF CONSOLIDATED APPLICATION:** Will post on website, two days before the CoC Program Competition application submission deadline, all parts of the CoC Consolidated Application, including the CoC Application attachments and the Priority Listing, and notify community members and key stakeholders that the CoC Consolidated Application is available (Tuesday 10/18/22).

1B-2. Local Competition Scoring Tool

2022 Score Card
New Project - HMIS

Organization Name: _____

Program Name: _____

Date: _____

Applicant Name: _____

Applicant Email: _____

Reviewer Name: _____

HUD Eligibility Requirements

Must answer "yes" to all in order to move on, points will be addressed throughout the tool. *(See Section 1)*

Does the applicant meet minimal guidelines to proceed? If applicant has any infractions, please provide back-up as to why applicant should be considered. (see attached Eligibility Requirements for Applicants of HUD's Grants Programs)	☐Yes ☐No

CoC Local Thresholds

Local thresholds are objective and the reviewer MUST answer "yes" to all for the application to move forward in the rank process. Points will be addressed throughout the tool.
See Screen 6D, 6E, and attachments in 7A

Will the project participate in coordinated entry?	☒N/A
Does the project address how they intend to implement a housing first and/or low barrier to entry?	☒N/A
Does the project applicant provide documented, secured minimum match?	☐Yes ☐No
Does the project solely commit to serving unsheltered homelessness? *HUD Category 1 and Category 4 definition of homelessness*	☒N/A
Is the project financially feasible?	☐Yes ☐No
Is the application complete and data consistent?	☐Yes ☐No
If utilizing local CCIN database, is data quality at or above 90%?	☒N/A

Policy Priorities

Policy priorities to be addressed by project applicant. Check "yes" to all that apply. Applicant MUST address at minimum 1 priority need. In order to receive full points, the applicant must show the need within project description on how they intend to impact the priorities selected. As a reminder, the CoC conducted an annual gaps analysis which can be used as additional support.

Use a housing first approach	☐Yes
Reducing unsheltered homelessness	☐Yes
Improving system performance	☐Yes
Partnering with housing, health, and service agencies (BONUS)	☐Yes
Promote Racial equity and service identified, underserved populations (BONUS)	☐Yes
Persons with lived experience	☐Yes
Total (yes):	*Out of* **6**
Bonus 10 Point Racial Equity and Underserved Populations:	*Out of* **10**
Bonus 10 Points Partnering with Housing, Health, and Service Agencies:	*Out of* **10**
Total Points (add total yes and bonus):	*Out of* **26**

Project Threshold Requirements

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. There is a 4 question threshold, if the applicant doesn't fully address 4 out of 4 questions the project will be rejected.
Review FY19 submission and Recipient Performance Pg. 22, 4A Standards

	Points Awarded	*Out of*	Max Value
Whether the project applicant's performance met the plans and goals established in the initial application, as amended.		*Out of*	15
Whether the project applicant demonstrated all timeliness standards for grants being renewed, including those standards for the expenditure of grant funds that have been met.		*Out of*	15

	Points Awarded	Max Value
The project applicant's performance in assisting program participants to achieve and maintain independent living and records of success, except dedicated HMIS projects that are not required to meet this standard. *Auto points awarded N/A for HMIS*	*Out of*	15
Whether there is evidence that a project applicant has been unwilling to accept technical assistance, has a history of inadequate financial accounting practices, has indications of project mismanagement, has a drastic reduction in the population served, has made program changes without prior HUD approval, or has lost a project site. *If the answer is no, award points.*	*Out of*	15
Total Awarded:	*Out of*	**60**

Timeliness	Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *See Recipient Performance Pg22*		
Did the project applicant submit the previous year's Annual Performance Report (APR) on time?	*Out of*	10
Total Awarded:	*Out of*	**10**

Project Financial Information	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Review Screen [x]: CoC Funding Requested, Amount of other public funding (federal, state, county, city), Amount of private funding* *See Budget Screens – Screens 6A-E, Recipient Performance (Pg. 22), and 7A attachments.*		
Drawdowns occurred at least quarterly (agency will provide documentation) – if yes, award full 6 points, if partially met award 3 points, if not met award 0 points)	*Out of*	5
Documented match amount meets HUD requirements	*Out of*	5
Budgeted costs are reasonable, allocable, and allowable	*Out of*	20
Total Awarded:	*Out of*	**30**

Renewal Project Supplemental Questions –

Performance & Outcome	Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. If yes, award points – see supplemental questions		
Has the project had successful outcomes?	*Out of*	25
Did the applicant adequately explain why the renewal is needed?	*Out of*	25
Does the project address CoC/HUD priorities?	*Out of*	25
Has the project impacted priority needs thus far?	*Out of*	25
Total Awarded	*Out of*	**100**

Program Participant Outcomes (Equity)	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet -*		
Project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.	*Out of*	**10**
Project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review.	*Out of*	10
Project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review.	*Out of*	10
Total Awarded:	*Out of*	**30**

Equity Factors - Agency Leadership, Board Membership, Employment, Governance, and Policies	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet Provide attachment -*		
Project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions. (BONUS)	*Out of*	5
Project's organizational board of directors includes representation from more than one person with lived experience (per 578.75g). (BONUS)	*Out of*	5
Project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one. (BONUS)	*Out of*	5
Project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes.	*Out of*	10
Total Bonus Points:	*Out of*	**15**
Total Awarded:	*Out of*	**25**

Total Bonus Points		**/35**
Total (Non-Bonus) Points		**246**
Total Application Points		**/281**

2022 Score Card
New Project – Joint TH and PH-RRH

Organization Name: _____
Program Name: _____
Date: _____
Applicant Name: _____
Applicant Email: _____
Reviewer Name: _____

HUD Eligibility Requirements

MUST answer "Yes" for application to move forward

 Screens 1A-1L

Does the applicant meet minimal guidelines to proceed? If applicant has any infractions, please provide back-up as to why applicant should be considered. Eligibility Requirements for Applicants of HUD's Grants Programs	☐Yes ☐No

CoC Local Thresholds

Local thresholds are objective and the reviewer MUST answer "Yes" to all for the application to move forward in the rank process. Points will be addressed throughout the tool. Screens 3B, 6A, 6I

Will the project participate in coordinated entry?	☐Yes ☐No
Does the project address how they intend to implement a housing first and/or low barrier to entry?	☐Yes ☐No
Does the project applicant provide documented, secured minimum match?	☐Yes ☐No
Does the project solely commit to serving unsheltered homelessness? *HUD Category 1 and Category 4 definition of homelessness*	☐Yes ☐No
Is the project financially feasible?	☐Yes ☐No
Is the application complete and data consistent?	☐Yes ☐No
If utilizing local CCIN database, is data quality at or above 90%? (provided by HMIS Lead)	☐Yes ☐No ☐N/A

Policy Priorities

Policy priorities to be addressed by project applicant. Check "yes" to all that apply. Applicant MUST address at minimum 1 priority need. In order to receive full points, the applicant must show the need within project description on how they intend to impact the priorities selected. As a reminder, the CoC conducted an annual gaps analysis which can be used as additional support.

Use a housing first approach	☐Yes
Improving system performance	☐Yes
Partnering with housing, health, and service agencies (BONUS)	☐Yes
Promote Racial equity and service identified, underserved populations (BONUS)	☐Yes
Persons with lived experience	☐Yes
Total (yes):	*Out of* **5**
Bonus 10 Point Racial Equity and Underserved Populations:	*Out of* **10**
Bonus 10 Points Partnering with Housing, Health, and Service Agencies:	*Out of* **10**
Total Points (add total yes and bonus):	*Out of* **25**

Experience

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Screens 2B, 3B*	Points Awarded	Max Value
Applicant describes the experience working with the proposed population and providing housing similar to that proposed in the application.	*Out of*	15
Applicant describes the utilization of housing first including 1) Eligibility Criteria 2) Process for accepting new clients 3) process and criteria for exiting clients. *Must demonstrate there are no preconditions to entry, including but not limited to: allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local), marital, family status, sexual orientation, gender identity and race.*	*Out of*	10
Applicant describes experience in effectively utilizing federal funds including HUD grants and other public funding. *For example: satisfactory drawdowns and performance for existing grants as evidence by timely reimbursement of sub recipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.*	*Out of*	10
Total Awarded:	*Out of*	**35**

Project Threshold Requirements

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. There is a 4 question threshold, if the applicant doesn't fully address 4 out of 6 questions the project will be rejected. *Screens 3B, 4A, 4B, 6A-6F*	Points Awarded	*Out of*	Max Value
The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants (e.g., two or more bedrooms for families.)		*Out of*	10
The proposed project will provide enough rapid rehousing assistance to ensure that at any given time a program participant may move from transitional housing to permanent housing. This may be demonstrated by identifying a budget that has twice as many resources for the rapid rehousing portion of the project than the TH portion, by having twice as many PH-RRH units at a point in time as TH units, or by demonstrating that the budget and units are appropriate for the population being served by the project.		*Out of*	10
The type of supportive services that will be offered to program participants will ensure successful retention or help to obtain permanent housing, including all supportive services regardless of funding source.		*Out of*	10
The proposed project has a specific plan for ensuring program participants will be individually assisted to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply and which meets the needs of program participants (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).		*Out of*	10
Program participants are assisted to obtain and remain in permanent housing in a manner that fits their needs (e.g., provides the participant with some type of transportation to access needed services, safety planning, case management, additional assistance to ensure retention of permanent housing).		*Out of*	10
The project adheres to a housing first model as defined in Section III.B.2.o of this NOFO.		*Out of*	10
Total Awarded:		*Out of*	**60**

Timeliness

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer.	Points Awarded	Max Value
Applicant describes a plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant.	*Out of*	10
Total Awarded:	*Out of*	**10**

Project Financial Information

Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Review Screen [x]: CoC Funding Requested, Amount of other public funding (federal, state, county, city), Amount of private funding* *Screen 6J*	Points Awarded	Max Value
The CoC Program required rule is PH-RRH units must be twice the amount of those provided through the TH. Does the project meet this requirement?	*Out of*	5
Documented match amount meets HUD requirements	*Out of*	5
Budgeted costs are reasonable, allocable, and allowable	*Out of*	20
Total Awarded:	*Out of*	**30**

Program Participant Outcomes (Equity)

	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet*		
New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.	*Out of*	10
New project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review.	*Out of*	10
New project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review.	*Out of*	10
Total Awarded:	*Out of*	**30**

Equity Factors - Agency Leadership, Board Membership, Employment, Governance, and Policies

	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet Provide attachment*		
New project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions. (BONUS)	*Out of*	5
New project's organizational board of directors includes representation from more than one person with lived experience (per 578.75g). (BONUS)	*Out of*	5
New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one. (BONUS)	*Out of*	5
New project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes.	*Out of*	10
Total Bonus Points:	*Out of*	**15**
Total Awarded:	*Out of*	**25**

Project Effectiveness & System Performance

	Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Review project thresholds and experience screens listed above*		
MEASURE 1 LENGTH OF TIME HOMELESS: Does project describe a method of moving participants into permanent housing quickly?	*Out of*	20
MEASURE 2 RETURNS TO HOMELESSNESS: Does project describe a method of how participants will remain in permanent housing?	*Out of*	25
MEASURE 4 INCOME AND NON-CASH: Does project describe a method of how participants will increase or gain both earned income and non-employment income?	*Out of*	15
MEASURE 7 SUCCESSFUL PLACEMENT: Does project describe a method of how participants will exit to permanent housing if they don't remain within PSH project? Or upon closure of RRH program?	*Out of*	20
HIGH NEED POPULATIONS: Does project describe a method on prioritizing chronically homeless and/or the unsheltered population?	*Out of*	20
Total Awarded	*Out of*	**100**

Total Bonus Points:	**/35**
Total (Non-Bonus) Points:	**/280**
Total Application Points:	**/315**

2022 Score Card

New Project – PH-PSH: Permanent Supportive Housing

Organization Name: _____
Program Name: _____
Date: _____
Applicant Name: _____
Applicant Email: _____
Reviewer Name: _____

HUD Eligibility Requirements

MUST answer "Yes" for application to move forward

Screens 1A-1L

Does the applicant meet minimal guidelines to proceed? If applicant has any infractions, please provide back-up as to why applicant should be considered. Eligibility Requirements for Applicants of HUD's Grants Programs	☐Yes ☐No

CoC Local Thresholds

Local thresholds are objective and the reviewer MUST answer "Yes" to all for the application to move forward in the rank process. Points will be addressed throughout the tool. Screens 3B, 6A, 6I

Will the project participate in coordinated entry?	☐Yes ☐No
Does the project address how they intend to implement a housing first and/or low barrier to entry?	☐Yes ☐No
Does the project applicant provide documented, secured minimum match?	☐Yes ☐No
Does the project solely commit to serving unsheltered homelessness? *HUD Category 1 and Category 4 definition of homelessness*	☐Yes ☐No
Is the project financially feasible?	☐Yes ☐No
Is the application complete and data consistent?	☐Yes ☐No
If utilizing local CCIN database, is data quality at or above 90%? (provided by HMIS Lead)	☐Yes ☐No ☐N/A

Policy Priorities

Policy priorities to be addressed by project applicant. Check "yes" to all that apply. Applicant MUST address at minimum 1 priority need. In order to receive full points, the applicant must show the need within project description on how they intend to impact the priorities selected. As a reminder, the CoC conducted an annual gaps analysis which can be used as additional support.

Use a housing first approach	☐Yes
Improving system performance	☐Yes
Partnering with housing, health, and service agencies (BONUS)	☐Yes
Promote Racial equity and service identified, underserved populations (BONUS)	☐Yes
Persons with lived experience	☐Yes
Total (yes):	*Out of* **5**
Bonus 10 Point Racial Equity and Underserved Populations:	*Out of* **10**
Bonus 10 Points Partnering with Housing, Health, and Service Agencies:	*Out of* **10**
Total Points (add total yes and bonus):	*Out of* **25**

Experience		
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Screens 2B, 3B*	Points Awarded	Max Value
Applicant describes the experience working with the proposed population and providing housing similar to that proposed in the application.	*Out of*	15
Applicant describes the utilization of housing first including 1) Eligibility Criteria 2) Process for accepting new clients 3) process and criteria for exiting clients. *Must demonstrate there are no preconditions to entry, including but not limited to: allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local), marital, family status, sexual orientation, gender identity and race.*	*Out of*	10
Applicant describes experience in effectively utilizing federal funds including HUD grants and other public funding. *For example: satisfactory drawdowns and performance for existing grants as evidence by timely reimbursement of sub recipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.*	*Out of*	10
Total Awarded:	*Out of*	**35**

Project Threshold Requirements			
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. There is a 4 question threshold, if the applicant doesn't fully address 4 out of 6 questions the project will be rejected. *Screens 3B, 4A, 4B, 6A-6F*	Points Awarded	*Out of*	Max Value
The type of housing proposed, including the number and configuration of units, will fit the needs of the program participants (e.g., two or more bedrooms for families.)		*Out of*	10
Project describes the type of supportive services being offered to program participants to ensure successful retention in or help to obtain permanent housing, including all supportive services regardless of funding sources?		*Out of*	10
The type of supportive services that will be offered to program participants will ensure successful retention or help to obtain permanent housing, including all supportive services regardless of funding source.		*Out of*	10
The proposed project has a specific plan for ensuring program participants will be individually assisted to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply and which meets the needs of program participants (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).		*Out of*	10
Project describes how program participants assisted obtain and remain in permanent housing in a manner that fits their needs (e.g., provides the participant with some type of transportation to access needed services, safety planning, case management, additional assistance to ensure retention of permanent housing)?		*Out of*	10
The project adheres to a housing first model as defined in Section II.A.6 of this NOFO.		*Out of*	10
Total Awarded:		*Out of*	**60**

Timeliness		
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer.	Points Awarded	Max Value
Applicant describes a plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant.	*Out of*	10
Total Awarded:	*Out of*	**10**

Project Financial Information		
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Review Screen [x]: CoC Funding Requested, Amount of other public funding (federal, state, county, city), Amount of private funding* *Screen 6J*	Points Awarded	Max Value
Documented match amount meets HUD requirements	*Out of*	5
Budgeted costs are reasonable, allocable, and allowable	*Out of*	20
Total Awarded:	*Out of*	**25**

Program Participant Outcomes (Equity)		
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet*	Points Awarded	Max Value
New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.	*Out of*	10
New project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review.	*Out of*	10
New project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review.	*Out of*	10
Total Awarded:	*Out of*	**30**

Equity Factors - Agency Leadership, Board Membership, Employment, Governance, and Policies		
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet Provide attachment*	Points Awarded	Max Value
New project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions. (BONUS)	*Out of*	5
New project's organizational board of directors includes representation from more than one person with lived experience (per 578.75g). (BONUS)	*Out of*	5
New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one. (BONUS)	*Out of*	5
New project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes.	*Out of*	10
Total Bonus Points:	*Out of*	**15**
Total Awarded:	*Out of*	**25**

Project Effectiveness & System Performance		
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Review project thresholds and experience screens listed above*	Points Awarded	Max Value
MEASURE 1 LENGTH OF TIME HOMELESS: Does project describe a method of moving participants into permanent housing quickly?	*Out of*	20
MEASURE 2 RETURNS TO HOMELESSNESS: Does project describe a method of how participants will remain in permanent housing?	*Out of*	25
MEASURE 4 INCOME AND NON-CASH: Does project describe a method of how participants will increase or gain both earned income and non-employment income?	*Out of*	15
MEASURE 7 SUCCESSFUL PLACEMENT: Does project describe a method of how participants will exit to permanent housing if they don't remain within PSH project? Or upon closure of RRH program?	*Out of*	20
HIGH NEED POPULATIONS: Does project describe a method on prioritizing chronically homeless and/or the unsheltered population?	*Out of*	20
Total Awarded	*Out of*	**100**

Total Bonus Points:		**/35**
Total (Non-Bonus) Points:		**/275**
Total Application Points:		**/310**

2022 Score Card
New Project – PH-RRH: Rapid Re-Housing

Organization Name: _____

Program Name: _____

Date: _____

Applicant Name: _____

Applicant Email: _____

Reviewer Name: _____

HUD Eligibility Requirements

MUST answer "Yes" for application to move forward

Screens 1A-1L

Does the applicant meet minimal guidelines to proceed? If applicant has any infractions, please provide back-up as to why applicant should be considered. (see attached Eligibility Requirements for Applicants of HUD's Grants Programs)	☐Yes ☐No

CoC Local Thresholds

Local thresholds are objective and the reviewer MUST answer "Yes" to all for the application to move forward in the rank process. Points will be addressed throughout the tool.

Screens 3B, 6A, 6I

Will the project participate in coordinated entry? (HMIS projects excluded, 1 point for HMIS)	☐Yes ☐No
Does the project address how they intend to implement a housing first and/or low barrier to entry?	☐Yes ☐No
Does the project applicant provide documented, secured minimum match?	☐Yes ☐No
Does the project solely commit to serving unsheltered homelessness? *HUD Category 1 and Category 4 definition of homelessness*	☐Yes ☐No
Is the project financially feasible?	☐Yes ☐No
Is the application complete and data consistent?	☐Yes ☐No
If utilizing local CCIN database, is data quality at or above 90%? (provided by HMIS Lead)	☐Yes ☐No ☐N/A

Policy Priorities

Policy priorities to be addressed by project applicant. Check "yes" to all that apply. Applicant MUST address at minimum 1 priority need. In order to receive full points, the applicant must show the need within project description on how they intend to impact the priorities selected. As a reminder, the CoC conducted an annual gaps analysis which can be used as additional support.

Use a housing first approach	☐Yes
Improving system performance	☐Yes
Partnering with housing, health, and service agencies (BONUS)	☐Yes
Promote Racial equity and service underserved populations (BONUS)	☐Yes
Persons with lived experience	☐Yes
Total (yes):	*Out of 5*
Bonus 10 Points Racial Equity and Underserved Populations:	*Out of 10*
Bonus 10 Points Partnering with Housing, Health, and Service Agencies:	*Out of 10*
Total Points (add total yes and bonus):	*Out of 25*

Experience

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Screens 2B, 3B*	Points Awarded	Max Value
Applicant describes the experience working with the proposed population and providing housing similar to that proposed in the application.	*Out of*	15
Applicant describes the utilization of housing first including 1) Eligibility Criteria 2) Process for accepting new clients 3) process and criteria for exiting clients. *Must demonstrate there are no preconditions to entry, including but not limited to: allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local), marital, family status, sexual orientation, gender identity and race.*	*Out of*	10
Applicant describes experience in effectively utilizing federal funds including HUD grants and other public funding. For example: satisfactory drawdowns and performance for existing grants as evidence by timely reimbursement of sub recipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.	*Out of*	10
Total Awarded:	*Out of*	**35**

Project Threshold Requirements

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. There is a 3 question threshold, if the applicant doesn't fully address 3 out of 4 questions the project will be rejected. *Screens 3B, 4A, 4B, 6A-6F*	Points Awarded	Max Value
Project describes type of housing, including the number and configuration of units, and how the project fits the needs of the program participants (e.g., two or more bedrooms for families)?	*Out of*	10
The type of supportive services that will be offered to program participants will ensure successful retention or help to obtain permanent housing, including all supportive services regardless of funding source.	*Out of*	10
Project describes the type of supportive services being offered to program participants to ensure successful retention in or help to obtain permanent housing, including all supportive services regardless of funding sources?	*Out of*	10
Project describes a specific plan for ensuring program participants will be individually assisted to obtain the benefits of mainstream health, social, and employment programs for which they are eligible to apply meeting the needs of program participants (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education)?	*Out of*	10
Project describes how program participants assisted obtain and remain in permanent housing in a manner that fits their needs (e.g., provides the participant with some type of transportation to access needed services, safety planning, case management, additional assistance to ensure retention of permanent housing)?	*Out of*	10
The project adheres to a housing first model as defined in Section II.A.6 of this NOFO.	*Out of*	10
Total Awarded:	*Out of*	**60**

Timelines

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Screen 3B*	Points Awarded	Max Value
Applicant describes a plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant.	*Out of*	10
Total Awarded:	*Out of*	**10**

Project Financial Information

Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Review Screen [x]: CoC Funding Requested, Amount of other public funding (federal, state, county, city), Amount of private funding* *Screen 6J*	Points Awarded	Max Value
Documented match amount meets HUD requirements	*Out of*	5
Budgeted costs are reasonable, allocable, and allowable	*Out of*	20
Total Awarded:	*Out of*	**25**

Program Participant Outcomes (Equity)

Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet*	Points Awarded	Max Value
New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.	*Out of*	10
New project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review.	*Out of*	10
New project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review.	*Out of*	10
Total Awarded:	*Out of*	**30**

Equity Factors - Agency Leadership, Board Membership, Employment, Governance, and Policies

Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet*	Points Awarded	Max Value
New project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions. (BONUS)	*Out of*	5
New project's organizational board of directors includes representation from more than one person with lived experience (per 578.75g). (BONUS)	*Out of*	5
New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one. (BONUS)	*Out of*	5
New project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes.	*Out of*	10
Total Bonus Points:	*Out of*	**15**
Total Awarded:	*Out of*	**25**

Project Effectiveness & System Performance

Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Review project thresholds and experience screens listed above*	Points Awarded	Max Value
MEASURE 1 LENGTH OF TIME HOMELESS: Does project describe a method of moving participants into permanent housing quickly?	*Out of*	20
MEASURE 2 RETURNS TO HOMELESSNESS: Does project describe a method of how participants will remain in permanent housing?	*Out of*	25
MEASURE 3 INCOME AND NON-CASH: Does project describe a method of how participants will increase or gain both earned income and non-employment income?	*Out of*	15
MEASURE 4 SUCCESSFUL PLACEMENT: Does project describe a method of how participants will exit to permanent housing if they don't remain within PSH project? Or upon closure of RRH program?	*Out of*	20
HIGH NEED POPULATIONS: Does project describe a method on prioritizing chronically homeless and/or the unsheltered population?	*Out of*	20
Total Awarded:	*Out of*	**100**

Total Bonus Points:	**/35**
Total (Non-Bonus) Points:	**/275**
Total Application Points:	**/310**

2022 Score Card
New Project – Supportive Services Only- Coordinated Entry (SSO-CE)

Organization Name: _____
Program Name: _____
Date: _____
Applicant Name: _____
Applicant Email: _____
Reviewer Name: _____

HUD Eligibility Requirements

MUST answer "Yes" for application to move forward
Screens 1A-1L

Does the applicant meet minimal guidelines to proceed? If applicant has any infractions, please provide back-up as to why applicant should be considered. (see attached Eligibility Requirements for Applicants of HUD's Grants Programs)	☐Yes ☐No

CoC Local Thresholds

Local thresholds are objective and the reviewer MUST answer "Yes" to all for the application to move forward in the rank process. Points will be addressed throughout the tool. Screens 3B, 6A, 6I

Will the project participate in coordinated entry?	☐Yes ☐No
Does the project address how they intend to implement a housing first and/or low barrier to entry?	☐Yes ☐No
Does the project applicant provide documented, secured minimum match?	☐Yes ☐No
Does the project solely commit to serving unsheltered homelessness? *HUD Category 1 and Category 4 definition of homelessness*	☐Yes ☐No
Is the project financially feasible?	☐Yes ☐No
Is the application complete and data consistent?	☐Yes ☐No
If utilizing local CCIN database, is data quality at or above 90%? (provided by HMIS Lead)	☐Yes ☐No ☐N/A

Policy Priorities

Policy priorities to be addressed by project applicant. Check "yes" to all that apply. Applicant MUST address at minimum 1 priority need. In order to receive full points, the applicant must show the need within project description on how they intend to impact the priorities selected. As a reminder, the CoC conducted an annual gaps analysis which can be used as additional support.

Use a housing first approach	☐Yes
Improving system performance	☐Yes
Partnering with housing, health, and service agencies (BONUS)	☐Yes
Promote racial equity and service identified, underserved populations (BONUS)	☐Yes
Persons with lived experience	☐Yes
Total (yes):	*Out of* **5**
Bonus 10 Point - Racial Equity and Underserved Populations:	*Out of* **10**
Bonus 10 Points - Partnering with Housing, Health, and Service Agencies:	*Out of* **10**
Total Points (add total yes and bonus):	*Out of* **25**

Experience

	Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Screens 2B, 3B*		
Applicant describes the experience working with the proposed population and providing housing similar to that proposed in the application.	*Out of*	15
Applicant describes the utilization of housing first including 1) Eligibility Criteria 2) Process for accepting new clients 3) process and criteria for exiting clients. *Must demonstrate there are no preconditions to entry, including but not limited to: allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local), marital, family status, sexual orientation, gender identity and race.*	*Out of*	10
Applicant describes experience in effectively utilizing federal funds including HUD grants and other public funding. *For example: satisfactory drawdowns and performance for existing grants as evidence by timely reimbursement of sub recipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.*	*Out of*	10
Total Awarded:	*Out of*	**35**

Project Threshold Requirements

	Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. There is a 2 question threshold, if the applicant doesn't fully address 2 out of 4 questions the project will be rejected. *Screens 3B, 4A-4G, 6A-6F*		
The centralized or coordinated assessment system is easily available/reachable for all persons within the CoC's geographic area who are seeking homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area.	*Out of*	15
There is a strategy for advertising that is designed specifically to reach homeless persons with the highest barriers within the CoC's geographic area.	*Out of*	15
There is a standardized assessment process.	*Out of*	15
Ensures program participants are directed to appropriate housing and services that fit their needs.	*Out of*	15
Total Awarded:	*Out of*	**60**

Timeliness

	Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer.		
Applicant describes a plan for rapid implementation of the program.	*Out of*	10
Total Awarded:	*Out of*	**10**

Project Financial Information

	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Review Screen [x]: CoC Funding Requested, Amount of other public funding (federal, state, county, city), Amount of private funding* *Screen 6J*		
Documented match amount meets HUD requirements	*Out of*	5
Budgeted costs are reasonable, allocable, and allowable	*Out of*	20
Total Awarded:	*Out of*	**25**

Program Participant Outcomes (Equity)

	Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet*		
New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.	*Out of*	10

New project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review.		*Out of*	10
New project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review.		*Out of*	10
Total Awarded:		*Out of*	**30**

Equity Factors - Agency Leadership, Board Membership, Employment, Governance, and Policies		Points Awarded	Max Value
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response. *Addressed within supplemental face sheet Provide attachment*			
New project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions. (BONUS)		*Out of*	5
New project's organizational board of directors includes representation from more than one person with lived experience of homelessness (per 578.75g). (BONUS)		*Out of*	5
New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one. (BONUS)		*Out of*	5
New project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes.		*Out of*	10
Total Bonus Points:		*Out of*	**15**
Total Awarded:		*Out of*	**25**

Project Effectiveness & System Performance		Points Awarded	Max Value
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer. *Review project thresholds and experience screens listed above*			
MEASURE 1 LENGTH OF TIME HOMELESS: Does project describe a method of moving participants into permanent housing quickly?		*Out of*	35
HIGH NEED POPULATIONS: Does project describe a method on prioritizing chronically homeless and/or the unsheltered population?		*Out of*	35
Total Awarded		*Out of*	**70**

Total Bonus Points:		**/35**
Total (Non-Bonus) Points:		**/245**
Total Application Points:		**/280**

2022 Score Card

New Project – SSO-non CE: Street Outreach or Other Supportive Services Projects

Organization Name: _____

Program Name: _____

Date: _____

Applicant Name: _____

Applicant Email: _____

Reviewer Name: _____

HUD Eligibility Requirements

MUST answer "Yes" for application to move forward

Screens 1A-1L

Does the applicant meet minimal guidelines to proceed? If applicant has any infractions, please provide back-up as to why applicant should be considered. (see attached Eligibility Requirements for Applicants of HUD's Grants Programs)	☐Yes ☐No

CoC Local Thresholds

Local thresholds are objective and the reviewer MUST answer "Yes" to all for the application to move forward in the rank process. Points will be addressed throughout the tool. Screens 3B, 6A, 6I

Will the project participate in coordinated entry?	☐Yes ☐No
Does the project address how they intend to implement a housing first and/or low barrier to entry?	☐Yes ☐No
Does the project applicant provide documented, secured minimum match?	☐Yes ☐No
Does the project solely commit to serving unsheltered homelessness? *HUD Category 1 and Category 4 definition of homelessness*	☐Yes ☐No
Is the project financially feasible?	☐Yes ☐No
Is the application complete and data consistent?	☐Yes ☐No
If utilizing local CCIN database, is data quality at or above 90%? (provided by HMIS Lead)	☐Yes ☐No ☐N/A

Policy Priorities

Policy priorities to be addressed by project applicant. Check "yes" to all that apply. Applicant MUST address at minimum 1 priority need. In order to receive full points, the applicant must show the need within project description on how they intend to impact the priorities selected. As a reminder, the CoC conducted an annual gaps analysis which can be used as additional support.

Use a housing first approach	☐Yes
Improving system performance	☐Yes
Partnering with housing, health, and service agencies (BONUS)	☐Yes
Promote racial equity and service identified, underserved populations (BONUS)	☐Yes
Persons with lived experience	☐Yes
Total (yes):	*Out of 5*
Bonus 10 Point - Racial Equity and Underserved Populations:	*Out of 10*
Bonus 10 Points - Partnering with Housing, Health, and Service Agencies:	*Out of 10*
Total Points (add total yes and bonus):	*Out of 25*

Experience

	Points Awarded	Max Value
Applicant describes the experience working with the proposed population and providing housing similar to that proposed in the application.	*Out of*	15
Applicant describes the utilization of housing first including 1) Eligibility Criteria 2) Process for accepting new clients 3) process and criteria for exiting clients. *Must demonstrate there are no preconditions to entry, including but not limited to: allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local), marital, family status, sexual orientation, gender identity and race.*	*Out of*	10
Applicant describes experience in effectively utilizing federal funds including HUD grants and other public funding. *For example: satisfactory drawdowns and performance for existing grants as evidence by timely reimbursement of sub recipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.*	*Out of*	10
Total Awarded:	*Out of*	**35**

Project Threshold Requirements

	Points Awarded	Max Value
The centralized or coordinated assessment system is easily available/reachable for all persons within the CoC's geographic area who are seeking homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area.	*Out of*	15
There is a strategy for advertising that is designed specifically to reach homeless persons with the highest barriers within the CoC's geographic area.	*Out of*	15
There is a standardized assessment process.	*Out of*	15
Ensures program participants are directed to appropriate housing and services that fit their needs.	*Out of*	15
Total Awarded:	*Out of*	**60**

Timeliness

	Points Awarded	Max Value
Applicant describes a plan for rapid implementation of the program.	*Out of*	10
Total Awarded:	*Out of*	**10**

Project Financial Information

	Points Awarded	Max Value
Documented match amount meets HUD requirements	*Out of*	5
Budgeted costs are reasonable, allocable, and allowable	*Out of*	20
Total Awarded:	*Out of*	**25**

Program Participant Outcomes (Equity)

	Points Awarded	Max Value
New project describes their plan for reviewing program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review.	*Out of*	10

	Points Awarded	Max Value
New project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review.	*Out of*	10
New project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review.	*Out of*	10
Total Awarded:	*Out of*	**30**

Equity Factors - Agency Leadership, Board Membership, Employment, Governance, and Policies		
Questions are answered with a "Yes" or "No" response. Full points awarded for "Yes" response.	Points Awarded	Max Value
Addressed within supplemental face sheet Provide attachment		
New project has under-represented individuals (BIPOC, LGBTQ+, etc.) in managerial and leadership positions. (BONUS)	*Out of*	5
New project's organizational board of directors includes representation from more than one person with lived experience of homelessness (per 578.75g). (BONUS)	*Out of*	5
New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one. (BONUS)	*Out of*	5
New project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes.	*Out of*	10
Total Bonus Points:	*Out of*	**15**
Total Awarded:	*Out of*	**25**

Project Effectiveness & System Performance		
Questions will be scored on a 0 to max value range based on the interpretation of the reviewer.	Points Awarded	Max Value
Review project thresholds and experience screens listed above		
MEASURE 1 LENGTH OF TIME HOMELESS: Does project describe a method of moving participants into permanent housing quickly?	*Out of*	35
HIGH NEED POPULATIONS: Does project describe a method on prioritizing chronically homeless and/or the unsheltered population?	*Out of*	35
Total Awarded	*Out of*	**70**
Total Bonus Points:		**/35**
Total (Non-Bonus) Points:		**/245**
Total Application Points:		**/280**

1B-3. Notification of Projects Rejected-Reduced

The St. Johns County CoC did not reject or reduce any project during the CoC's local competition.

1B-3a. Notification of Projects Accepted

Kindly,

Casey Bridges
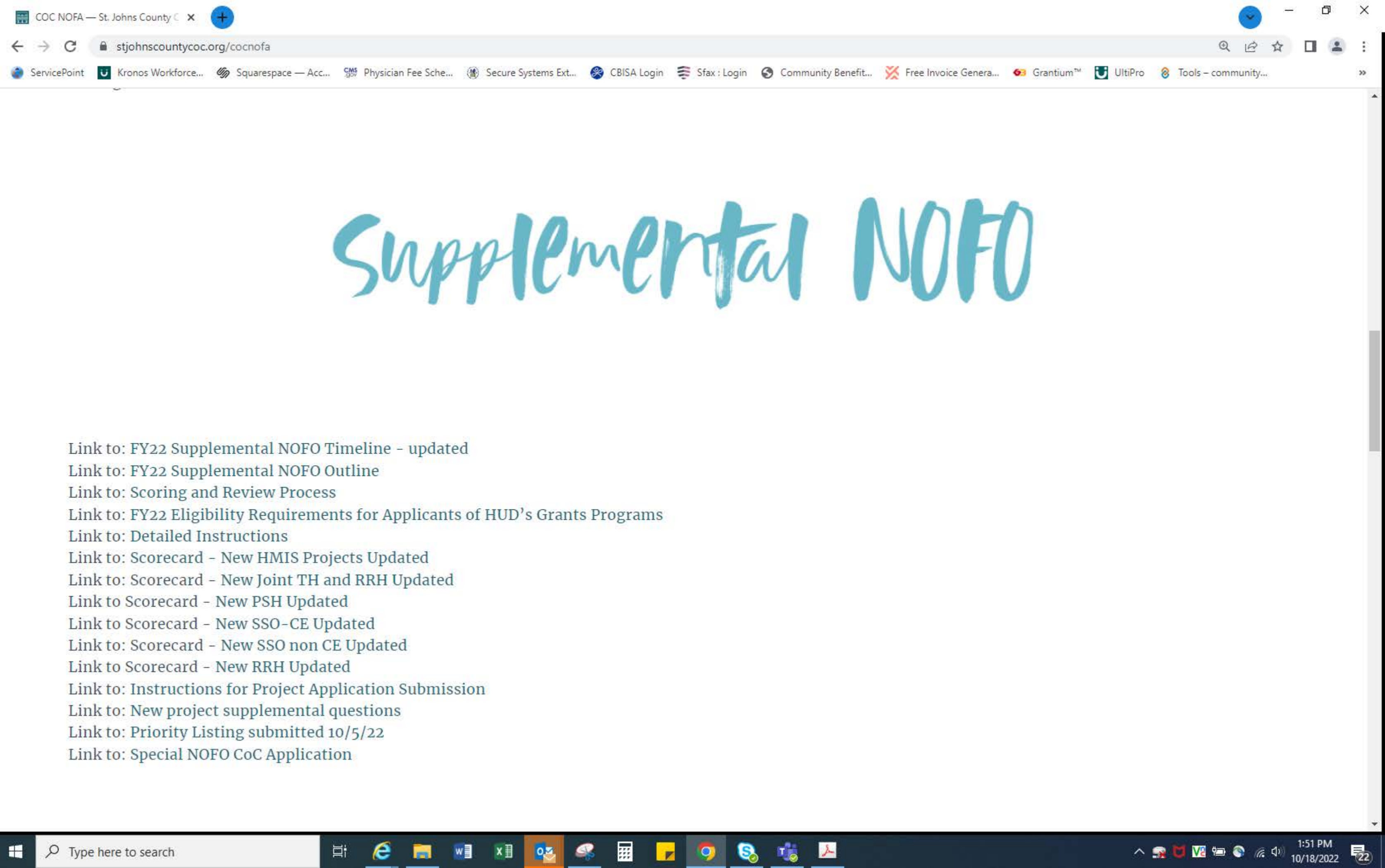
St. Johns County Continuum of Care Specialist
Office: 904.819.4080
Flagler Health+ Care Connect
100 Whetstone Pl Ste 303
Saint Augustine, FL 32086

From: Casey Bridges
Sent: Wednesday, October 5, 2022 11:39 AM
To: Sally Reed <Sally.Reed@FlaglerHealth.org>
Subject: RE: FY 2022 CoC NOFO Competition Project Rankings

Good Afternoon,

Thank you for submitting the following applications for the Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S :

- FY22 SSO-CE Project

Your project has been accepted at the full request amount and ranked in the following order:

Unsheltered Homelessness Set Aside Listing

Instructions: Show Instructions

Update List

Search all fields: Enter keyword

	View Submission	Amend	Project Name	Date Submitted	Comp Type	Applicant Name	Budget Amount	Grant Term	Rank	PSH/RRH	Expansion
			FY22 Health & Hou...	2022-09-20 16:57:...	SSO	Flagler Hospital,...	$135,750	3 Years	1		

Kindly,

Casey Bridges

St. Johns County Continuum of Care Specialist
Office: 904.819.4080
Flagler Health+ Care Connect
100 Whetstone Pl Ste 303
Saint Augustine, FL 32086

1B-4. Special NOFO CoC Consolidated Application

Supplemental NOFO

Link to: FY22 Supplemental NOFO Timeline - updated

Link to: FY22 Supplemental NOFO Outline

Link to: Scoring and Review Process

Link to: FY22 Eligibility Requirements for Applicants of HUD's Grants Programs

Link to: Detailed Instructions

Link to: Scorecard - New HMIS Projects Updated

Link to: Scorecard - New Joint TH and RRH Updated

Link to Scorecard - New PSH Updated

Link to Scorecard - New SSO-CE Updated

Link to: Scorecard - New SSO non CE Updated

Link to Scorecard - New RRH Updated

Link to: Instructions for Project Application Submission

Link to: New project supplemental questions

Link to: Priority Listing submitted 10/5/22

Link to: Special NOFO CoC Application

P-9c. Lived Experience Support Letter

To whom it may concern,

This letter is written to state support by the St. Johns County Youth Action Board for the Supplemental NOFO to Address Unsheltered Homelessness grant application of the St. Johns County Continuum of Care. We, as a board of primarily individuals with lived experience, support and help the efforts by the St. Johns CoC to end youth homelessness as well as guide homelessness work in our community. Our board has identified unsheltered homelessness as a priority we want to address better and increasing support for health needs to be addressed, as discussed in this application and the project application. Receiving funds and programming such as this grant would have great impact on all homelessness in our community and the programs that hope to end it. Therefore, we approve and support the application by the St. Johns County CoC.

Sincerely,

St. Johns County Youth Action Board

Chair, Megan Stanion

CoC Plan

St. Johns County Continuum of Care
Comprehensive CoC Plan for Serving Individuals and Families
Experiencing Homelessness with Severe Service Needs

A: Leveraging Housing Resources

A1: Development of new units and creation of housing opportunities:

The St. Johns County CoC is not eligible to apply for Rural Set Aside. This section is not required for Unsheltered Homelessness Set Aside. This section will be updated with future PSH opportunities and projects.

A2: Landlord Recruitment:

The St. Johns County CoC has implemented a personalized, transparent approach to establishing professional relationships with local landlords and property managers. In conjunction with honoring client choice for type and location of housing, service provider case managers and outreach workers within the CoC have sought relationships with landlords that have the capability to provide safe, suitable housing with the local Fair Market Rate (FMR.) Service providers become aware of local landlords through an avenue of resources, such as: word of mouth from clients and community members, internet search, on-the-ground searches, etc. When initiating conversations with landlords, providers have seen success in building trusting relationships by offering a transparent understanding of our CoC's mission and strategies. Landlords are aware of the various barriers that have, and continue to create hardships for clients looking to establish suitable housing. Landlords also become quickly aware of the service provider's intense involvement with the client's rehousing process. Service providers do not accept the responsibilities of landlords and property managers, but do create an understanding between the two entities that providing and maintaining housing requires wraparound care for the client. Service providers assure landlords and property managers that their involvement with the client extends beyond move-in, and that providers can be a channel of support for both the client and landlord alike. Providers can provide conflict mediation, amongst other types of involvement that help appease landlord concerns. Transparency, along with physical and timely interaction have proven to assist providers in the process of identifying and creating trusting relationships with landlords and property managers. Landlord networking has developed into a benefit to service providers, as landlords without vacant units will often refer providers to other units within the community that may have better odds at housing a client more quickly. Clients have gained a larger variety of housing options, as this ongoing networking creates a broader inventory of housing possibilities that stem from mainly apartments and mobile homes throughout various areas within the community. With an expanding pool of housing providers, client choice becomes that much more attainable. Proximity to work places, healthcare providers, shopping centers, etc. becomes a more achievable reality. Housing inventory can range from studios, to 4-bedroom homes to meet the needs of the household size and preference. Client choice is prioritized, as this has proven to promote more permanent housing placement. Building strong relationships with a variety of landlords and property managers expands the opportunity to better meet both FMR requirements, as well as client choice. As relationships form, conflict of interest arises when

case management staff advocate for their clients while also attempting to maintain positive relationships with landlords and property managers. This occurrence, while taxing for all parties involved, can usually be resolved with open conversation and mediation. Landlords generally remain mindful that service providers are simultaneously client advocates and a third party. If mediation between a tenant and landlord sours, landlords have typically expressed interest in further engagement with the service provider, based upon the level of trust and understanding built directly between the landlord and service provider. In most scenarios, tenant and landlord conflict can be resolved. With positive relationships developing and settling, our CoC keep record of those landlords within the community whom are providing housing for our clientele and plan to implement appreciation events and networking workshops to encourage relationship maintenance as well as expansion.

B. Leveraging Healthcare Resources.

B1. Leveraging Healthcare Resources.

Incorporating healthcare services is a significant component to the execution of successful wraparound services to benefit program clientele. Our CoC's data shows that the duality between housing crises and health crises is minimal. Housing status, which is a social construct of health, often coexists with the state of one's physical, mental and/or behavioral health. As poor, or nonexistent, healthcare can affect housing retention; healthcare must be addressed in the client's journey with services. Creating and maintaining relationships with healthcare providers is a process that our CoC values in our overall mission to ending homelessness in our community. Our CoC analyzes data collected by our service providers to recognize the healthcare needs of the community we serve. The healthcare needs identified, often as barriers to housing, ideally can be addressed through minimal access points for the client. Creating partnerships within our CoC to address as many determinants of health as needed, alleviates the streamlining process to get clients connected to the appropriate resources necessary to obtain and maintain stable housing. Our CoC has developed relationships with mobile health clinics, substance use and recovery providers, behavioral health providers, mental health providers, our local health department and our community's hospital. Inclusive, low-cost and quality care are valued as the community we serve often face other types of barriers that affect their ability to get connected to appropriate care. CoC representation incorporates healthcare providers in governance positions as well, thus further solidifying the correlation between housing and healthcare as dual needs to address overall client wellness.

C. CoCs Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness.

C1. Current Street Outreach Strategy.

St. Johns County CoC has a sole street outreach team that operates as a team of five, under one program supervisor, 5 days a week for 8 hours a day. Team operation times are scheduled as 8am to 4pm, thus ensuring that both morning and afternoon services are available. Outreach workers are trained in harm reduction tactics, trauma informed care, and are core Coordinated Entry contributors. Outreach team members have access to conduct the proper channels of paperwork

and processes to quickly connect clients to the system, and thus the by-name list used within CE. Street Outreach is designed primarily to address unsheltered populations that either cannot or do not wish to engage with brick-and-mortar service locations. In addition to providing immediate basic needs, housing case plans are formulated and followed as clients navigate through the CE process. Clients utilizing outreach services are educated about immediate housing and shelter programs that exist within our community. Once a client has established a sense of safety, control over their choices, and support in pursuing services; street outreach is crucial to connecting those that are living unsheltered with the same resources available to those in a shelter setting.

C2. Current Strategy to Provide Immediate Access to Low-Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness.

Access to our local shelter program does not require entry into the coordinated entry system beforehand. Clients are expected to be entered into coordinated entry soon after, as our system attempts to connect clients with the appropriate, timely resources to meet their needs. However, for the sake of providing quick and safe shelter, our shelter program implements a housing first approach. Providing safety, in the form of temporary housing, is at the forefront of immediate goals when assisting clients experiencing homelessness. Providing low-barrier shelter access in accordance to a housing-first approach, assures that client's immediate housing needs are addressed prior to exploring supplemental services. Our local shelter program has non-congregational shelter quarters for men, women, transitional aged youth and families. St. Johns County also has a transitional housing program specifically for families with minor children. This transitional housing program, does require a referral from the CE system prior to move-in. Both the shelter and the transitional housing program offer day services as well as staff that are trained to enter clients into the CE system, so both are access points to meet basic needs and ongoing housing needs in that respect. For those that do not engage in those specific day services, the street outreach team is another avenue of opportunity to get clients connected to housing services. Having a wide variety of access points to assist connecting clients to housing services, such as low barrier shelter and temporary housing, is a CoC priority as we strive to reach all populations of homelessness regardless of location and associated circumstances.

C3: Current strategy to provide immediate access to low-barrier permanent housing for individuals and families experiencing unsheltered homelessness

Our CoC's current strategy to provide immediate access to low-barrier permanent housing for individuals and families experiencing unsheltered homelessness is to ensure swift and accurate placement into the CE system and BNL. In order to ensure this, our CoC has designated various access points throughout the community that clients can either connect with in person or virtually. Eliminating certain barriers associated with travel, incorporating virtual access to services and CE entry helps our community reach as many individuals in need as possible. Also, having a SO team trained in conducting the CE assessment helps ensure that those experiencing barriers with both physical travel and virtual communication are prioritized and have fair access to services. Once assessed and entered into the CE system, clients are matched with a housing-

service provider as quickly as possible and begin immediately working with a case manager on exploring and obtaining a lease for permanent housing opportunities that satisfy both FMR requirements and client preference.

D: Updating the CoC's strategy to identify, shelter, and house individuals experiencing unsheltered homelessness with data and performance.

D1. Updating the Strategy Using Data and Performance.

Our CoC's street outreach team is currently active within the CE system and outreach representatives regularly attend CE committee meetings and BNL meetings. Outreach team members have the ability to connect unsheltered clients to the CE system to quickly and appropriately integrate them into the streamline of housing-focused services. Outreach representatives are also often present at other various CoC sub-committee meetings, which provides them with the opportunity to make personal connections to other relevant service providers. This networking through CoC avenues help promote a service environment that incorporates wraparound care. Data points produced by the service providers, that funnel into the collective HMIS system, are utilized to generate best practices and performance measures to benefit the quality of care being provided to clients. Data points assist our CoC in identifying service and provider gaps, disparities, and analyze service outcomes.

E: Identify and prioritize households experiencing or with histories of unsheltered homelessness.

E1. Prioritize Households Experiencing or with Histories of Unsheltered Homelessness

Our CoC ensures that awarded resources will contribute to reducing unsheltered homelessness in our geographical area by emphasizing focus for these funded program(s) solely on those individuals experiencing unsheltered homelessness. Our CE process will tunnel resources from this funded opportunity to those on the BNL who have identified as unsheltered. Those individuals will be connected to a housing navigation process dedicated to exploring and securing suitable housing ad rapidly as possible. Our service providers will continue to maintain a strong relationship with the outreach providers, who are dedicated to working solely with the unsheltered population. Outreach providers, as well as funded-provider case managers and direct staff will be supported in their efforts to obtain necessary documents, identifications and overall meet the prerequisites required by landlords and property managers to accept clients for housing occupancy.

F: Involving individuals with lived experience of homelessness in decision-making.

F1. Involving Individuals with Lived Experiencing of Homelessness in Service Delivery and Decision Making.

Our CoC understands the level of expertise that uniquely comes with lived experience. In order to properly identify and address the barriers and concerns of our clientele, a personal level of understanding is an unparalleled instrument. Our CoC has a Board member with lived experience serving in a position with decision making authority. Our CoC has also recently created a Youth Advisory Board, which is completely formed and organized by transitional aged youth who currently are, or have experienced homelessness. Our CoC is in the process of implementing the most sensitive and proper way to involve our YAB into deeper CoC work and decision-making processes. The YAB meetings are also attended by a specific CoC representative, and Lead Agency staff member, with a history of working with youth experiencing homelessness. This staff member also takes part in the general CoC Youth Committee, where this staff currently represents the liaison role for the YAB. YAB members are also expected to participate in our next annual PIT. Our local transitional housing program invites former program participants to be included in service delivery, helping to prepare and renovate transitional housing units for incoming families. Most volunteers that have utilized the program previously are eager to assist in the preparation process. This program has also formerly hired individuals that have graduated from their transitional housing program as maintenance workers. Individuals with lived experience are acknowledged experts in the field of homelessness, and are delicately being more incorporated into the endeavors within the CoC.

G: Supporting underserved communities and supporting equitable community development.

G1. Supporting Underserved Communities and Supporting Equitable Community Development.

Our ongoing GAPS analysis processes help our CE system to identify underserved populations experiencing homelessness in our community. When underserved populations are identified, whether through system analysis and/or directly identified by clients and community members, our CoC collaborates to address effective ways to provide equitable services to those individuals. A number of our CoC agencies have programs that target underserved areas as destinations to provide assistance with healthcare, applying for government benefits, etc. Our CoC agencies also have daily food banks and walk in services to assist underserved communities. Our agency services are designed to meet an individual at their specific level of need. Services are tailored and presented in a way that projects understanding for individualized situations. For clarification, not all services will meet each client's needs, so by providing the same services to a multitude of differing clients will not produce the same effects and outcomes for all. By providing services and care based on equity, rather than equality, our CoC can further ensure that clients are receiving the services that best meet the needs that they have personally identified and prioritized. This is one reason why building rapport with clients is crucial to a successful, professional relationship. Understanding one's specific needs and abilities helps assure agency staff best install equitable efforts in the pursuit of successful housing placement and retention.